

## 7.0 APPENDICES

## 7.1 Forecasted Balance Sheet

|  | Historical    |               |               |               |               | Forecast      |               |               |               |               |              |  |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--|
|  | 2012          | 2013          | 2014          | 2015          | 2016          | 2017f         | 2018f         | 2019f         | 2020f         | 2021f         | 2022f        |  |
| Assets   |               | <b>1</b>      |               |               |               |               |               |               |               |               |              |  |
| Cash Balances  | 663,268,491   | 491,192,355   | 517,126,558   | 454,475,595   | 397,815,487   | 427,161,037   | 435,299,915   | 452,080,805   | 458,216,515   | 484,270,018   | 510,743,36   |  |
| Investment Portfolio                                 | 537,192,242   | 857,425,618   | 422,438,265   | 630,165,250   | 784,790,258   | 739,792,172   | 754,588,015   | 769,679,776   | 792,770,169   | 816,553,274   | 841,049,87   |  |
| Direct Credit Facilities                             | 1,274,022,910 | 1,188,001,847 | 1,200,994,915 | 1,227,323,101 | 1,447,236,602 | 1,482,366,166 | 1,512,013,490 | 1,556,924,044 | 1,603,631,765 | 1,667,304,423 | 1,733,509,80 |  |
| Investments in Affiliates                            | 11,269,321    | 10,304,730    | 9,374,642     | 5,219,798     | 5,106,980     | 5,209,120     | 5,313,302     | 5,419,568     | 5,527,959     | 5,638,519     | 5,751,28     |  |
| Premises and Equipment, net                          | 57,657,523    | 54,013,760    | 58,694,043    | 59,745,149    | 46,831,590    | 55,239,144    | 56,896,318    | 58,603,208    | 60,361,304    | 62,172,143    | 64,037,30    |  |
| Other Assets   | 106,876,232   | 101,691,511   | 116,515,840   | 117,700,105   | 133,737,633   | 147,739,641   | 150,694,434   | 153,708,322   | 150,634,156   | 152,140,497   | 153,661,90   |  |
| Total Assets   | 2,650,286,719 | 2,702,629,821 | 2,325,144,263 | 2,494,628,998 | 2,815,518,550 | 2,857,507,279 | 2,914,805,474 | 2,996,415,723 | 3,071,141,868 | 3,188,078,873 | 3,308,753,54 |  |
| Liabilities  |               | •             |               |               |               |               |               |               |               |               |              |  |
| Bank and Financial Institution Deposits              | 200,070,160   | 120,685,322   | 129,360,843   | 30,631,530    | 57,353,655    | 71,133,863    | 72,556,540    | 74,007,671    | 76,227,901    | 78,514,738    | 80,870,18    |  |
| Customer Deposits and Cash Margins                   | 2,065,609,754 | 1,718,583,027 | 1,804,882,608 | 2,061,420,042 | 2,323,177,890 | 2,319,779,309 | 2,366,174,895 | 2,437,160,142 | 2,510,274,946 | 2,610,685,944 | 2,715,113,3  |  |
| Loans and Borrowings                                 | 68,942,209    | 26,536,110    | 34,583,965    | 45,564,564    | 88,520,033    | 102,809,266   | 97,549,257    | 87,890,873    | 77,595,085    | 80,676,020    | 83,879,50    |  |
| Provisions   | 14,235,784    | 10,324,784    | 14,145,774    | 11,220,824    | 4,319,610     | 11,381,418    | 11,609,046    | 11,841,227    | 12,196,464    | 12,562,358    | 12,939,22    |  |
| Other Liabilities                                    | 31,313,838    | 542,215,247   | 33,348,252    | 32,273,252    | 39,481,958    | 36,989,609    | 37,729,401    | 38,483,989    | 39,638,508    | 40,827,664    | 42,052,49    |  |
| Total Liabilities                                    | 2,380,171,745 | 2,418,344,490 | 2,016,321,442 | 2,181,110,212 | 2,512,853,146 | 2,542,093,464 | 2,585,619,139 | 2,649,383,902 | 2,715,932,905 | 2,823,266,724 | 2,934,854,79 |  |
| Equity Attributable to the Bank's Shareho            | ddore         | 1             |               |               |               |               |               |               |               |               |              |  |
| Paid-up Capital                                      | 150,000,000   | 165,000,000   | 175,000,000   | 175,000,000   | 175,000,000   | 183,750,000   | 190,000,000   | 200,000,000   | 200,000,000   | 200,000,000   | 200,000,00   |  |
| Additional Paid-up Capital                           | 9,345,817     | 9,345,817     | -             |               |               | -             | -             | ,,            | ,,            | ,             |              |  |
| Statutory Reserve                                    | 41,600,704    | 43,935,175    | 47,947,694    | 51,197,108    | 52,015,203    | 53,851,694    | 56,051,996    | 58,403,177    | 60,861,537    | 63,509,489    | 66,354,60    |  |
| Voluntary Reserve                                    | 23,889,679    | 26,224,150    | 30,236,669    | 33,486,083    | 33,486,083    | 24,736,083    | 18,486,083    | 8,486,083     | 8,486,083     | 8,486,083     | 8,486,08     |  |
| General Banking Risk and Other Reserves              | 15,497,086    | 12,754,202    | 13,009,963    | 13,986,925    | 17,596,336    | 18,873,326    | 20,137,839    | 21,487,075    | 22,926,709    | 24,462,798    | 26,101,80    |  |
| Cumulative Change in Fair Value                      | 1,526,086     | 1,479,320     | 1,833,020     | 1,203,412     | 1,861,943     | 1,500,000     | 1,500,000     | 1,500,000     | 1,500,000     | 1,500,000     | 1,500,00     |  |
| Retained Earnings                                    | 26,468,886    | 25,546,667    | 40,795,475    | 38,645,258    | 22,705,839    | 32,702,711    | 43,010,416    | 57,155,486    | 61,434,635    | 66,853,779    | 71,456,20    |  |
| Total Equity Attributable to the Bank's Shareholders | 268,328,258   | 284,285,331   | 308,822,821   | 313,518,786   | 302,665,404   | 315,413,815   | 329,186,335   | 347,031,820   | 355,208,964   | 364,812,149   | 373,898,7    |  |
| Minority Interest                                    | 1,786,716     | -             | -             | -             | -             | -             | -             | -             | -             | -             |              |  |
| Total Liabilities and Shareholders'<br>Equity        | 2,650,286,719 | 2,702,629,821 | 2,325,144,263 | 2,494,628,998 | 2,815,518,550 | 2,857,507,279 | 2.914.805.474 | 2,996,415,723 | 3,071,141,868 | 3,188,078,873 | 3,308,753,5  |  |



## 7.2 Forecasted Income Statement

|  | Historical  |             |             |             |             | Forecast    |             |             |             |             |            |  |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------|--|
|  | 2012        | 2013        | 2014        | 2015        | 2016        | 2017f       | 2018f       | 2019f       | 2020f       | 2021f       | 2022f      |  |
| Interest Income                                      | 111,373,296 | 123,014,122 | 128,889,544 | 130,915,392 | 139,234,932 | 145,912,403 | 148,821,745 | 153,035,757 | 157,463,249 | 163,582,477 | 169,922,28 |  |
| Interest Expense                                     | 36,691,612  | 45,143,900  | 47,489,439  | 45,332,169  | 53,566,118  | 57,429,641  | 53,943,640  | 55,540,183  | 57,206,388  | 59,471,775  | 61,827,09  |  |
| Net Interest Income                                  | 74,681,684  | 77,870,222  | 81,400,105  | 85,583,223  | 85,668,814  | 88,482,762  | 94,878,105  | 97,495,574  | 100,256,861 | 104,110,702 | 108,095,19 |  |
| Net Commissions                                      | 19,525,912  | 17,891,924  | 20,069,160  | 20,328,775  | 21,332,904  | 21,886,860  | 22,323,262  | 23,720,542  | 24,406,804  | 25,355,284  | 26,337,95  |  |
| Net Interest Income and Commissions                  | 94,207,596  | 95,762,146  | 101,469,265 | 105,911,998 | 107,001,718 | 110,369,622 | 117,201,366 | 121,216,117 | 124,663,665 | 129,465,986 | 134,433,14 |  |
| Gains from Foreign Exchange                          | 3,811,273   | 2,898,259   | 2,887,274   | 3,316,790   | 3,313,517   | 3,647,810   | 3,720,544   | 3,825,894   | 3,936,581   | 4,089,562   | 4,248,05   |  |
| Gains (Losses) from Trading Investments              | (308,021)   | (440,601)   | (389,999)   | 118,374     | (61,783)    | -           | -           | -           | -           | -           |            |  |
| Gains (Losses) from Avfor-Sale Inv.                  | 854,495     | 871,322     | 944,249     | 967,280     | 763,627     | 880,000     | 906,400     | 933,592     | 961,600     | 990,448     | 1,020,16   |  |
| Other Income   | 6,011,089   | 4,401,807   | 4,378,880   | 9,458,744   | 5,231,816   | 5,493,407   | 5,768,077   | 6,056,481   | 6,359,305   | 6,677,270   | 7,011,13   |  |
| Gross Income   | 104,576,432 | 103,492,933 | 109,289,669 | 119,773,186 | 116,248,895 | 120,390,839 | 127,596,387 | 132,032,084 | 135,921,151 | 141,223,266 | 146,712,49 |  |
| Employee Costs                                       | 32,713,578  | 33,262,395  | 39,224,689  | 39,672,359  | 43,185,981  | 38,740,154  | 39,902,359  | 41,099,430  | 42,332,413  | 43,602,385  | 44,910,45  |  |
| Depreciation and Amortisation                        | 6,499,056   | 6,909,305   | 7,704,965   | 7,800,586   | 8,909,010   | 9,176,280   | 9,451,569   | 9,735,116   | 10,027,169  | 10,327,984  | 10,637,82  |  |
| Other Expenses                                       | 19,008,769  | 23,620,428  | 22,659,803  | 26,259,092  | 28,534,590  | 28,819,936  | 29,108,135  | 29,399,217  | 29,693,209  | 29,990,141  | 30,290,0   |  |
| Provision for Credit Losses                          | 14,886,684  | 18,838,502  | 19,653,395  | 13,610,684  | 27,424,807  | 17,788,394  | 18,144,162  | 18,683,089  | 19,243,581  | 20,007,653  | 20,802,1   |  |
| Sundry Provisions                                    | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |            |  |
| Total Expenses                                       | 73,108,087  | 82,630,630  | 89,242,852  | 87,342,721  | 108,054,388 | 94,524,765  | 96,606,225  | 98,916,851  | 101,296,372 | 103,928,163 | 106,640,4  |  |
| Gains (Losses) from Affiliates                       | (755,732)   | 11,474      | 1,619,912   | 63,675      | (13,559)    |             |             |             |             |             |            |  |
| Profit before Income Tax                             | 30,712,613  | 20,873,777  | 21,666,729  | 32,494,140  | 8,180,948   | 25,866,074  | 30,990,162  | 33,115,233  | 34,624,779  | 37,295,103  | 40,072,05  |  |
| Income Tax   | 9,429,188   | 7,340,818   | 5,964,380   | 9,661,416   | 1,906,015   | 7,501,162   | 8,987,147   | 9,603,418   | 10,041,186  | 10,815,580  | 11,620,89  |  |
| Profit for the Year from Continuing<br>Operations    | 21,283,425  | 13,532,959  | 15,702,349  | 22,832,724  | 6,274,933   | 18,364,913  | 22,003,015  | 23,511,815  | 24,583,593  | 26,479,523  | 28,451,10  |  |
| Net Profit from Non-Recurring Operations (after Tax) | 2,562,271   | 2,470,930   | 18,458,463  | -           | -           | -           | -           | -           | -           | -           |            |  |
| Profit for the Year                                  | 23,845,696  | 16,003,889  | 34,160,812  | 22,832,724  | 6,274,933   | 18,364,913  | 22,003,015  | 23,511,815  | 24,583,593  | 26,479,523  | 28,451,10  |  |